American Planning Association Sustainable Communities Division Webinar

Award-Winning Sustainability 2018





November 14, 2018 CM | 1.5 (live viewing only)

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Blog: www.sustainableplanning.net

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Email: APASCD@gmail.com





Award-Winning Sustainability 2018

Michael Burnham | Senior Planner, Thurston Regional Planning Council

Dr. Cris B. Liban, P.E. | Executive Officer, Environmental Compliance and Sustainability, LA Metro

Juliet Burdelski | Director of Economic Development, City of Meriden, CT

Robert Seale, AICP | Director of Development and Enforcement, City of Meriden, CT

Woo Kim, AICP | Principal, WRT

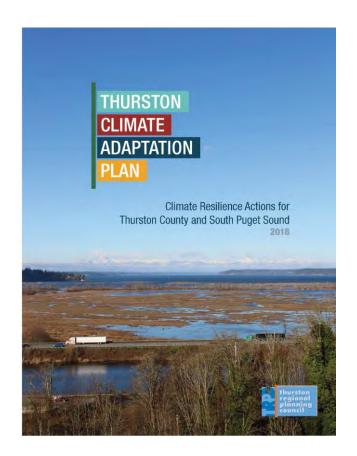




State or Regional Sustainability or Resilience Plan

- Thurston Regional Planning Council
- Thurston Climate Adaptation Plan
- Olympia, Washington







Sustainable Transportation Project

- Los Angeles County Metropolitan
 Transportation Authority
- Metro Expo Line Phase 2
- Los Angeles County, CA



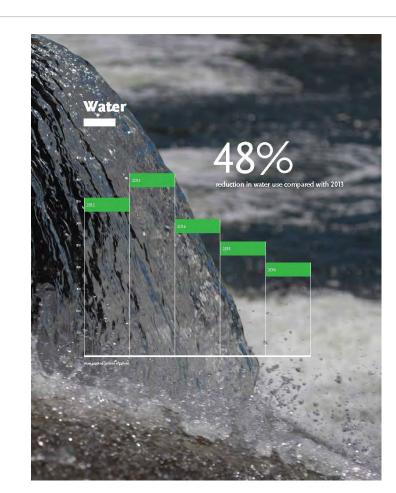




Leadership in Sustainability

- Environmental Compliance & Sustainability Department
- Los Angeles County
 Metropolitan Transportation
 Authority
- Los Angeles County, CA





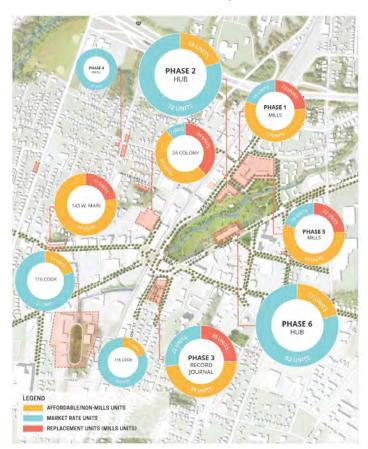
Fifth Annual Awards for Excellence in Sustainability



Sustainable Urban Design Plan or Development Project

- City of Meriden
- Meriden 2020: A Comprehensive Plan for Downtown Meriden
- Meriden, CT







2019 Awards Overview

- The nomination period for the Sixth Annual Awards for Excellence in Sustainability is open through January 11, 2019.
- Information packet at <u>sustainableplanning.net</u> or <u>planning.org/divisions/sustainable/awards/</u>



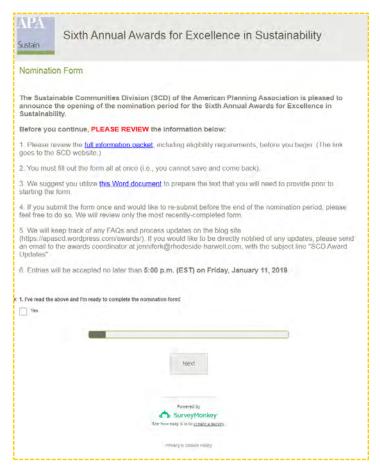
Q Eight Categories

- Community Sustainability or Resilience Plan
- State or Regional Sustainability or Resilience Plan
- Sustainable Policy, Law, or Tool
- Sustainable Park, Recreation, or Open Space Plan or Project
- Sustainable Green Infrastructure Plan or Project
- Sustainable Transportation Plan or Project
- Sustainable Urban Design Plan or Development Project
- Leadership in Sustainability



What's New for 2019?

- Submission via web formWord template provided
- Required letter of support





Notice of Updates or Clarifications

- We will keep track of FAQs on the blog (sustainableplanning.net)
- If you would like to be directly notified of any substantial updates, please send an email to the awards coordinator (jenniferk@rhodesideharwell.com), with the subject line "SCD Award Updates"





What: Regional Planning Organization in Olympia, WA

▶ Who: Council of governments includes tribes, cities, transit, fire districts, schools, etc.

Why: Adopted Sustainable Thurston in 2013:

Purpose: Enhance sustainability

► First Step: Work on climate change

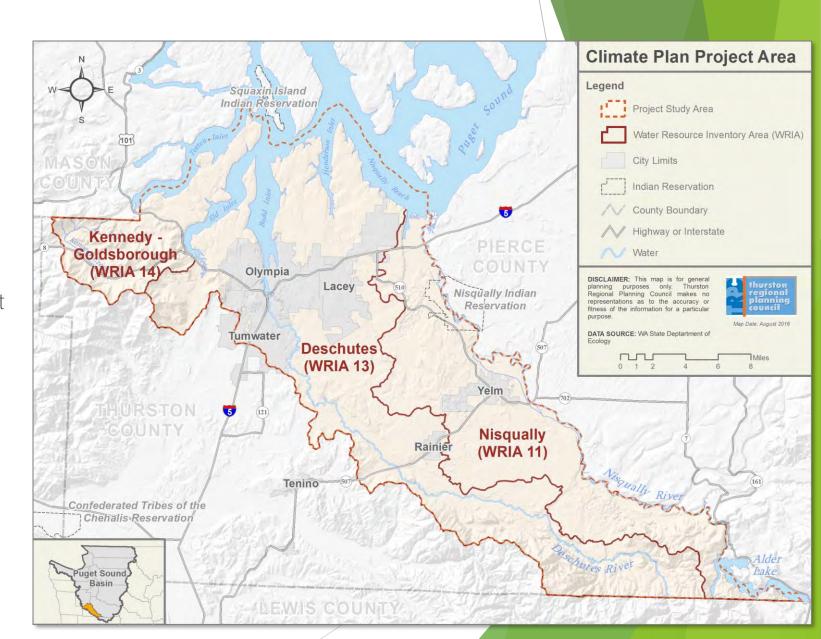




Project Snapshot



- Funding:
 - \$250K National Estuary Program grant
- Project Area:
 - South Puget Sound watersheds (WRIAs)
- Policies:
 - Actions for local municipalities, businesses, neighborhoods, etc.
 - Actions could be taken across Puget Sound ... and beyond





Science Summary

What:

- Describes observed and projected climate impacts at global, national, regional scales
- Incorporates research from IPCC and other sources

Why Adaptation?

- It's necessary even if we reduce our greenhouse gas emissions (mitigation)
- **It's resiliency** the ability to weather large disturbances
- It's socially and fiscally responsible potentially saves lives and dollars





- Uses empirical data to show <u>historical</u> averages in region's climate over late 20th century
 - Study Area: South Puget Sound watersheds (Mount Rainier to the Puget Sound)
- ▶ Uses emissions scenarios and climate models to show <u>projected</u> changes over 21st century
 - Indicators: temperature, precipitation, runoff, snowpack, streamflow, sea level, etc.
- Assesses impacts on region's human and natural systems
 - Assets Affected: roads, estuaries, wells, crops, fisheries, forests, homes, health, etc.

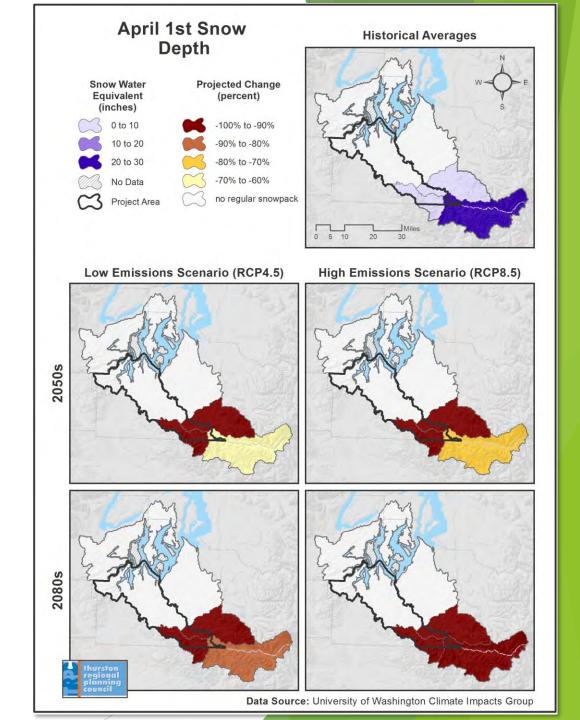
Summer Runoff Historical Averages (Jul - Sep) **Historical Averages Projected Change** -0% to -10% -10% to -20% 12 to 20 -20% to -30% -30% to -40% -50% to -60% Project Area Low Emissions Scenario (RCP4.5) High Emissions Scenario (RCP8.5) 2050s Data Source: University of Washington Climate Impacts Group



Methodology:

- Uses map format and data fromUW CIG's State of Knowledge report
- Models run "low" and "high" GHG emissions scenarios
- Watersheds split into smaller hydrologic units to show how change varies by elevation
 - (April 1 "Peak Snowpack" shown right)

Link: www.trpc.org/climate





Climate Impacts

Outlook:

- ▶ Region's average annual air temperate continues to rise over 21st century
 - ► Generally, warmer, wetter winters and hotter, drier summers
- ► Changes worsen existing hazards (floods, landslides, wildfires) and introduce threats (invasive plants and insects, infectious diseases).

Risks & Impacts:

- Shrinking snowpack = Changes runoff timing and streamflow volume
- ► Changing oceans = Threatens local fisheries (acidification and temp.)
- ► Rising sea levels = Exacerbates coastal flooding and erosion
- ► Warmer waters = Threatens water quality for humans, salmon, etc.
- ▶ Bigger storms = Damages infrastructure, endangers people
- ▶ Deeper droughts = Spurs water shortages, wildfires, crop losses



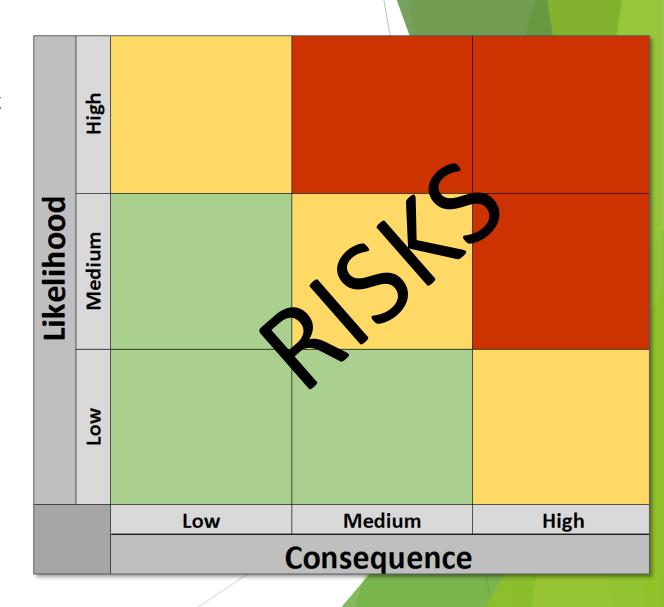






Risk Assessment

- Analyzed Risks:
 - ▶ Put 80+ risks into a Consequence/Likelihood Matrix
 - ► Assessed impact of each risk (*High, Med., or Low*)
 - ► Likelihood probability of impacts
 - ► Consequence severity of impacts
- Selected Strategies:
 - ► Either <u>Accept Risk</u> or <u>Take Action</u> ...
 - Accept Risk means:
 - ► Monitoring the risk
 - ► Considering actions if impacts begin to occur
 - ▶ Take Action means:
 - ► Continuing or enhancing effective actions
 - ► Recommending new actions





Multimedia Tools:

- ► Meetings with 20+ groups
- Newspaper editorial
- ► E-mail messages
- Social media posts
- ► Online video and surveys
- Community forums
- ► Board game (*right*)





Taking the Show on the Road

- Hosted "Art of Change" event during arts festival (top right)
 - ▶ Pop-up library with climate books, plankton acidification mural, draft plan
- Presented "Resilience Road" board game and poster at Northwest Climate Conference in Seattle (bottom left)
- Presented project and facilitated interactive game at Sustainability in Prisons Project climate symposium (bottom right)



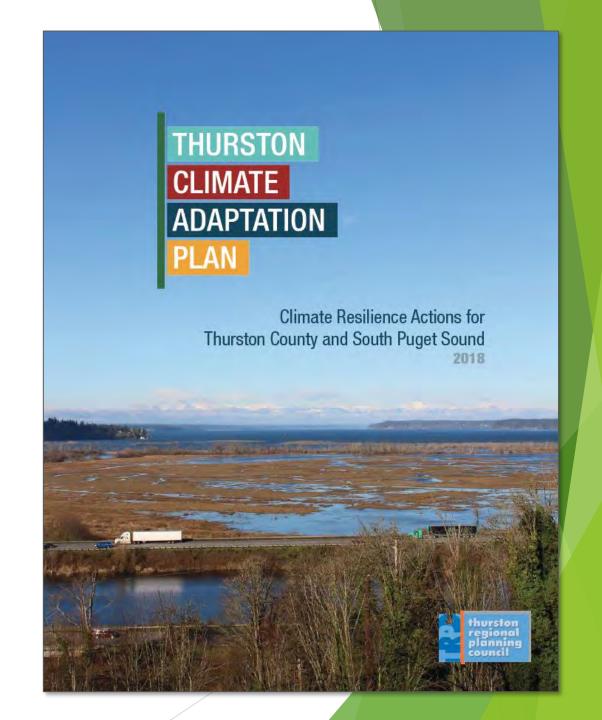








- www.trpc.org/climate
- ► Recommends 91 "adaptation" actions to prepare for and respond to impacts:
- Actions across 6 themes:
 - General
 - Drought & Water Quality
 - ► Flood & Erosion
 - Plants & Animals
 - Transportation & Energy
 - Wildfire & Extreme Heat

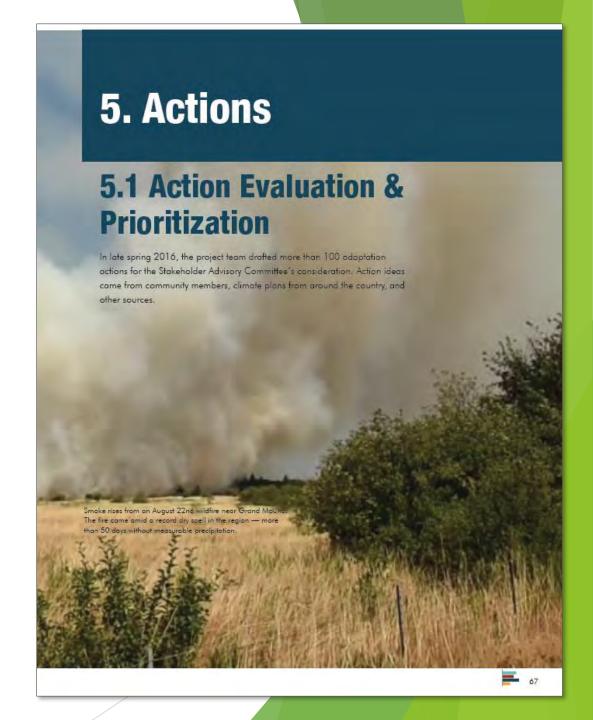




- Selected 25 priority actions based on risk assessment
- Identified a lead, partners, and timeframe

Examples:

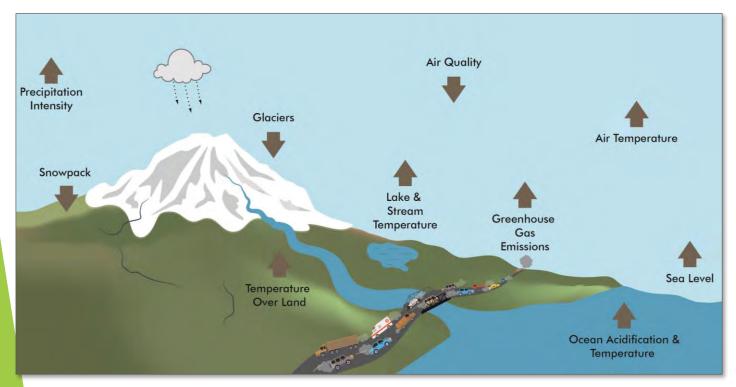
- Action D-03: Increase reuse of reclaimed water for irrigating plants, supplementing low streamflow, and other purposes.
- ► Action F-03: Design new and replacement stream culverts and other drainage infrastructure to accommodate projected higher peak flows associated with more frequent heavy precipitation events.
- Action W-02: Require new developments in high-risk wildfire areas to submit a fire-protection plan during site plan review.

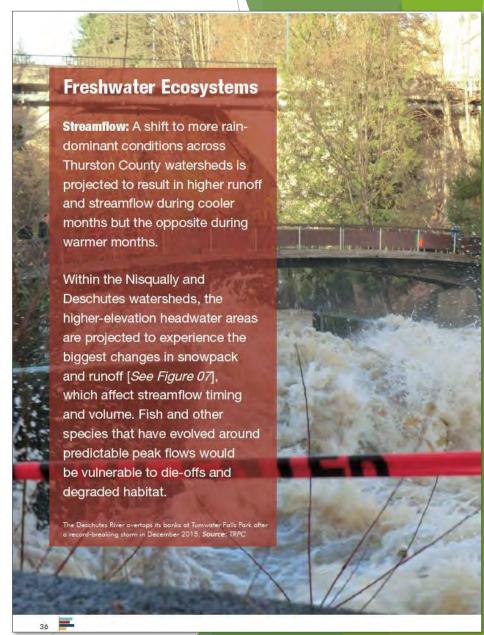




Plan Design

- Enhances text with maps, photos, and graphics
- Explains complex information simply
- Connects science to policy clearly
- Includes technical information in appendices

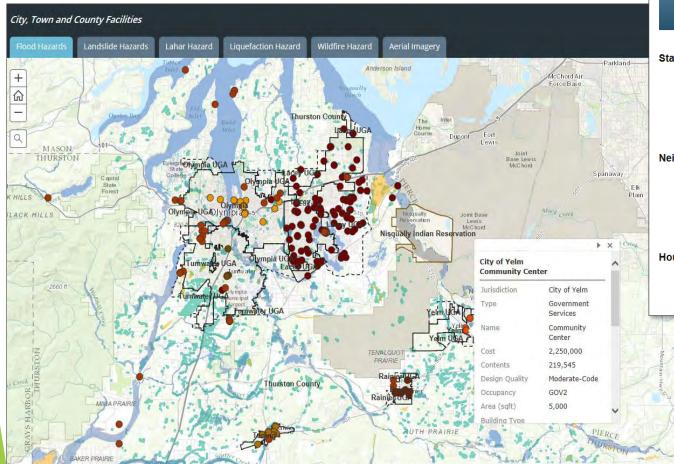






Plan Resources

- Created Resilience Toolkit with links to TRPC's Hazards Vulnerability map, climate data, preparedness resources:
 - www.trpc.org/resiliencetoolkit



Resilience Toolkit

The following literacy, preparedness, and planning and data resources were curated to enhance climate resilience in Thurston County and beyond.

Preparedness

Planning & Data

Maps

Literacy

States & Municipalities

- Federal Emergency Management Agency (FEMA
- o Washington Emergency Information & Resources (State)
- o Thurston County Emergency Management (Thurston County)

Neighborhoods & Schools

- o Map Your Neighborhood (Thurston County)
- o Disaster Resilience Program for Schools (Thurston County)
- o Aware & Prepare (Santa Barbara County, Calif.)

Households

- o Personal Emergency Preparedness (Thurston County)
- o Ready.gov (U.S. Department of Homeland Security)

× i



What's Next:

- ➤ City and Port of Olympia integrating actions into a sea-level rise response strategy for downtown
- ► Thurston County & Squaxin Tribe integrating actions into their comprehensive plans
- ► TRPC and partners beginning work on a companion climate mitigation plan (85% x 2050)





The End



Project Website: www.trpc.org/climate

Contact Information:
Michael Burnham
burnhamm@trpc.org



MERIDEN 2020: A COMPREHENSIVE PLAN FOR DOWNTOWN MERIDEN

APA Sustainable Communities Division 2018 Award for Excellence in Sustainability Sustainable Urban Design Plan







Right Time, Right Place -

MERIDEN'S UNIQUE LOCATION AND OPPORTUNE TIMING OF INVESTMENTS

Since its industrial heyday in the 19th
Century, there has never been a more
exciting time to live and work in Meriden.
In the past decade, the City has seen
an unprecedented amount of private,
local, state, and federal investment in its
downtown. From flood control, to a new train
station, to new development throughout
downtown, the City of Meriden and its
partners are actively engaged in numerous
efforts designed to transform downtown:

- Secured \$16M to implement the HUB park and flood control project. Completed 90% of construction activities as of November 2015.
- Procured private developers to redevelop four Cityowned sites totaling approximately 15 acres within the TOD District (116 Cook Ave., 104 Butler St. and 77 Cooper St., 11 Crown St., and portions of the HUB site).
- Approved 2016 Capital Improvement Plan including flood control projects.
- · Adopted TOD District zoning regulations.
- Coordinated local planning efforts with the \$467 million New Haven-Hartford-Springfield commuter rail project.
- Partnered with a private developer recently awarded 9% tax credit financing through CHFA to construct a 63-unit, 11,000 square foot commercial use TOD at 24 Colony and a 273-space parking structure.
- Completed 35% traffic engineering design plans for the TOD District.
- Connecticut Department of Transportation (CTDOT) acquired Meriden Intermodal Transit Center.
- CTDOT completed demolition of 88 State Street for commuter parking.
- Reconstructed West Main Street sidewalks from Cook Avenue to South Grove Street.
- Completed TOD master plan, market and financial analysis and updated downtown parking study.



Secured \$16M to implement the HUB park and flood control project. Completed 90% of construction activities as of November 2015.



Coordinated local planning efforts with the \$467M New Haven-Hartford-Springfield commuter rail project.



Procured private developers to redevelop four City-owned sites.



Partnered with a private developer recently awarded 9% tax credit financing through CHFA to construct a 63-unit, 11,000 sf commercial use TOD with a parking structure at 24 Colony.



Completed 35% of traffic engineering for complete streets design plan for the TOD District



Reconstructed West Main Street sidewalks from Cook Avenue to South Grove Street.



CTDOT completed demolition of 88 State
Street for commuter parking.



CTDOT acquired Meriden Intermodal Transit Center.



Approved 2016 Capital Improvement Plan including flood control projects.



Updated downtown parking study and implemented pilot downtown shuttle loop.



MPSD - Meriden Public School District as a planning and implementation partner.



Approved TOD District zoning regulation



Approved demolition disposition of two Mills low-rise buildings and environmental work on Mills block. This will include site remediation and removal of hazardous building materials where necessary to ensure that new development is free of environmental hazards.



C-Town Supermarket opened in 2014.



Meriden Children First - Meriden Promise Neighborhood Award.















Los Angeles County Metropolitan Transportation Authority

Taking Action Towards Healthier and Liveable Communities

Dr. Cris B. Liban, P.E. Fellow, American Society of Civil Engineers



Los Angeles County Metropolitan Transportation Authority Environmental Compliance/Sustainability Department November 14, 2018



Our Challenges

- We are in the midst of the largest build-out in LA history
- Subject to the most stringent regulatory requirements
- Our projects go through the most vulnerable areas
- Technology is rapidly evolving
- Aspirations to optimize environmental benefits
- Resources are scarce





LA Metro is Los Angeles County's...



Regional Transit Planner/Funder





Regional Transit System Builder





Regional Transit Operator



Metro





ECSD Evolution

2003

- Soil and hazardous materials hauling
- Asbestos removal
- Environmental clearance support
- Real estate support
- Construction environmental compliance
- Environmental
 Compliance and
 Services Department

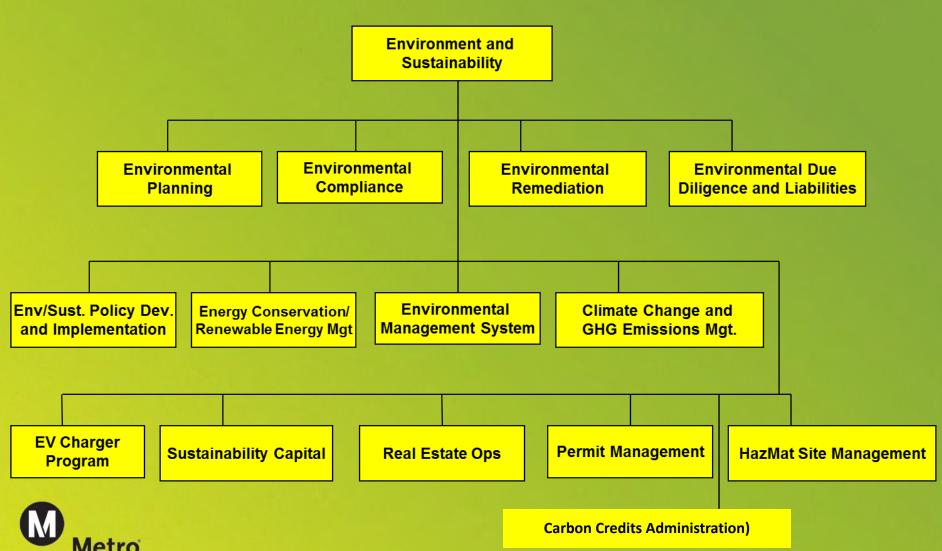
2018

- Full service and comprehensive network of services
- Internal and external facing
- In house expert for environmental, sustainability, and resiliency programs
- Environmental
 Compliance and
 Sustainability
 Department



An Integrated Approach





Green Infrastructure

- Methods/Materials/Structures
- Project Specific Sustainability Plan Commitments
- Emerging Ideas as Retrofits
- Green Buildings
- Green Strategies
 - Orange Line
 - Foothill Extension
 - Permeable Pavement
 - TemPark Pilot
- Operations/Maintenance



LEED, Envision, and Others
 Metro



Metro Transit Capital Program (Existing/Future)



Metro 40-Year Capital Program (Projected)



Current Capital Projects

IN THE WORKS

Transit, Highway and Capital Acquisitions Costs

TOTAL COST \$14B

Metro **Transit Projects**











= \$8.5B

Metro Share: \$851 million

Exposition Line Phase 2 Metro Share: \$1.5 billion

Regional Connector Metro Share: \$750 million

Segment 1 Metro Share: \$1.6 billion

Crenshaw/LAX Transit Project Metro Share: \$1.9 billion

Metro in Cooperation with Caltrans



1-5 (all projects under construction) Metro Share: \$1.5 billion



1-10 (all projects under construction) Metro Share: \$250 million



SR-138 (all projects under construction) Metro Share: \$265 million



1-710 (all projects under construction) Metro Share: \$160 million

= \$4.3B

Metro Major **Initiatives Capital** Acquisitions



Bus Purchases

Metro Share: \$80 million



Rail Purchases

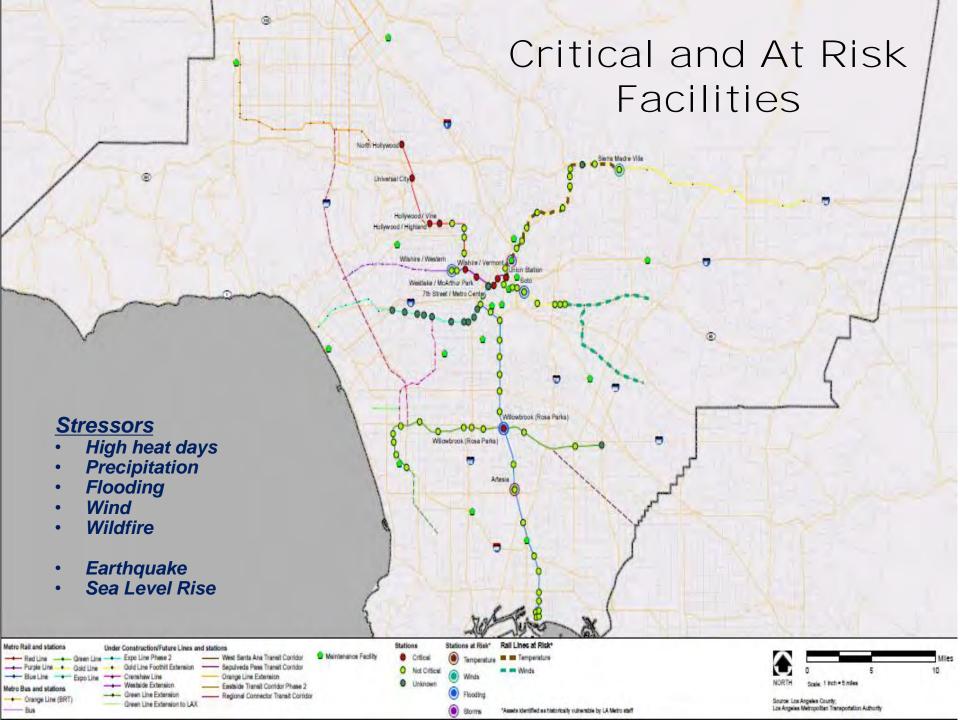


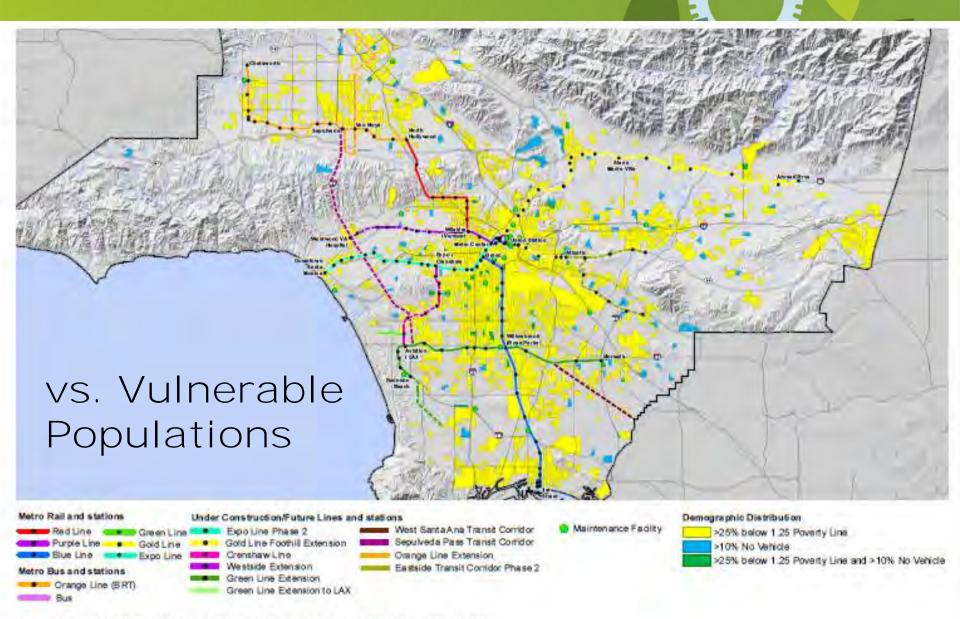


Division 13

Metro Share: \$14.3 million

= \$1.2B





Source: Los Angeles County; Los Angeles Metropolitan Transportation Authority 2013, A ECOM 2013.



Towards a Sustainable Infrastructure

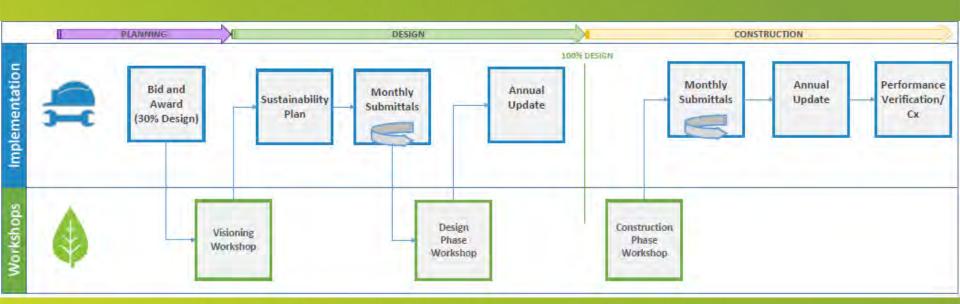
- Constructing on vulnerable populations data
- Adapting to evolving extreme weather event stressors
- Bus Stops and Rail Stations
- Technology
- Collaboration with Universities
- Strategies to become a more resilient system
 - Internal and External







Sustainability Plan Process Map

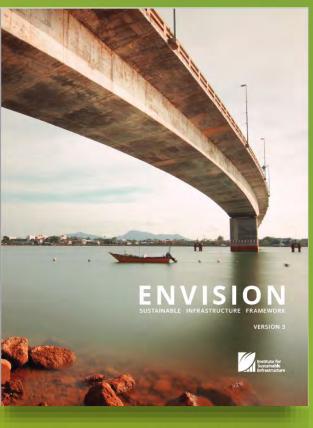






- Go to www.sustainableinfrastructure.org to download Envision Checklist at no cost
- Learn to use Envision better with the Envision Sustainability Professional (ENV SP) training
- Use Envision to guide planning, design, and construction projects to reduce environmental footprint and support the larger goal of improved quality of life
- Evaluate and recognize infrastructure projects that use transformational, collaborative approaches to incorporate sustainability throughout a project's life





Adapted from ISI website and other sources, 2018. Does not count as an ISI training



Expo Phase 2

SKANSKA

Metro Expo Line Phase 2





26th St/Bergamot

The Bergamot Art District is a true hub for creativity that has gained a lot from the exposure of being in close proximity to the rail line.

RA2.3

Commission and Monitor Energy Systems

Metro has established an extensive training program for all operation and maintenance personnel to ensure all systems continue to operate at their intended efficiency throughout the life of the project.



Expo/Bundy

The porous pavement being used around Expo/Bundy acts like a natural on-site storm water retention system, reducing the storm water runoff.

RA3.1

Protect Fresh Water Availability

The irrigation of the plants is made via water efficient sprinklers, using 30-50% less water than traditional sprinklers. All city of Santa Monica irrigation is grey water derived from the Santa Monica Urban Recycled Runoff Facility (SMURRF).

Skanska, 2016, credits were based on old Envision Rating System in place at the time



Expo Phase 2

SKANSKA

Metro Expo Line Phase 2





Palms

Two bridges were restored that served the original Pacific Electric Line: one over National and another over Motor.

LD1.4

Provide for Stakeholder Involvement

LA Metro's public art program funded original artwork at each station. A peer review process to select the art involved the community and stakeholder input.



Culver City

Culver City is the project's point of departure. It was the existing terminal of the first phase of the Expo Line.

QL1.1

Community Quality of Life

The station's canopy roofs were designed to give shade and the LED fixtures provide excellent lighting on platforms without creating light pollution at night time.

Skanska, 2016, credits were based on old Envision Rating System in place at the time



Expo Phase 2

SKANSKA

Metro Expo Line Phase 2





Expo/Sepulveda

There was a lot of contaminated soil around Expo/Sepulveda. It has been removed and replaced by the rail line and native plants.

OL2.2

Minimize Noise and Vibration

A special Gerb track was used throughout the rail line to prevent the sound level being too high. It lowers the decibel level that light rail vehicles emit.



Westwood/Rancho Park

The Sarah Berman Greenway is located next to this station.

NW3.1

Preserve Biodiversity

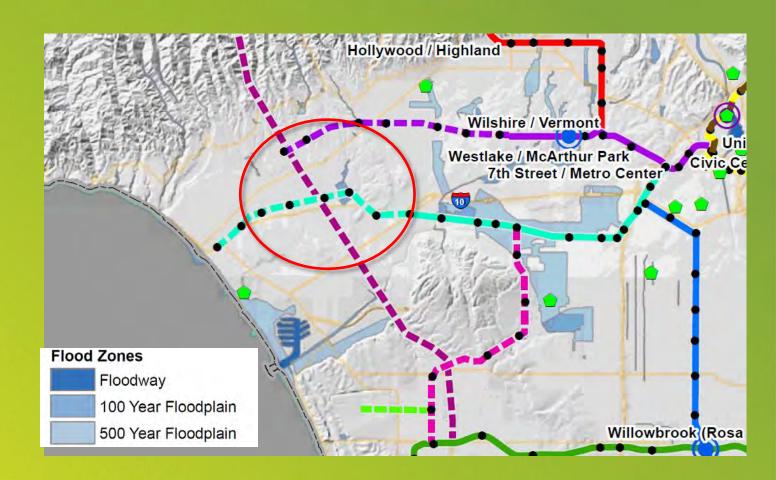
Expo 2's landscaping consists of 90% native plant species. The plants are climate-adapted and drought-tolerant, requiring little watering. They help to preserve the original biodiversity of this area.

Skanska, 2016, credits were based on old Envision Rating System in place at the time





Expo Rancho Park Station







Cesar Chavez Avenue Bus Stop



- Frequency of service
- What's most important for patrons



We Are Reducing Harmful Emissions During Construction

UPB – Universal Pedestrian Bridge Reduction in CO2e (carbon dioxide equivalent) based on using Tier 4 equipment rather than Tier 2 equipment.

Equivalent of Passenger Vehicle Miles Reduced

187,794



Reduction in Passenger Vehicles Driven for One Year



16.6





Carbon Dioxide
Equivalent
Reduction
49%

PLE - Purple Line Extension Section 1

Reduction in CO2e (carbon dioxide equivalent) based on using Tier 4 equipment rather than Tier 2 equipment.

Equivalent of Passenger Vehicle Miles Reduced

303,934



Reduction in Passenger Vehicles Driven for One Year









Carbon Dioxide
Equivalent
Reduction
66%

RC-Regional Connector

Reduction in CO2e (carbon dioxide equivalent) based on using Tier 4 equipment rather than Tier 2 equipment.

Equivalent of Passenger Vehicle Miles Reduced

6 2 8, 2 7 9



Reduction in Passenger Vehicles Driven for One Year





Carbon Dioxide
Equivalent
Reduction
64%

CLAX - Crenshaw/LAX

Reduction in CO2e (carbon dioxide equivalent) based on using Tier 4 equipment rather than Tier 2 equipment.

Equivalent of Passenger Vehicle Miles Reduced

8,028,969



Reduction in Passenger Vehicles Driven for One Year



708



Carbon Dioxide Equivalent Reduction



Materiality Benefits of Green Construction

Material Conservation and Resource Efficiency

CLAX – Crenshaw/LAX

Reused crushed concrete/asphalt as temporary base, rather than purchasing new crushed miscellaneous base material, resulting in cost savings.



Approximately 100% viable soil is being used as backfill for mechanically stabilizing earth (MSE) walls.

Refurbished viable wood 1,000 tons of wood ties.



Many tons of railroad ballasts recycled or re-used to stabilize soil during construction to reduce mud and dust.



Unviable, contaminated soil sent to landfill for proper disposal.



5 million pounds of unviable wood disposed as Treated Wood Waste.

Contaminated ballasts hauled to hazardous waste site.



Reuse Reduces...



Truck Loads, Traffic Disturbances, Dust Generation



Costs on New Materials and Wear and Tear on Equipment



Energy Use and Greenhouse Gas Emissions



Green Buildings



El Monte Bus Station, El Monte



- > Eight LEED-NC
- > Three LEED-EBOM
- > Future LEED: ESOC/Rosa Parks/US/D20
- > All green campuses by 2020

Metro Gateway HQ,







213 KW



213 KW



~179 KW



89 KW

Los Angeles County



~500 KW

Downtown LA: CMF

1000 KW

Carson



417 KW

Solar Panel Installations and Energy Management Systems

Other Renewables Community Solar Installations County Partnerships

Orange County



Los Angeles County Metropolitan Transportation Authority

25

San

Bernardino County

Working with Our Communities/Stakeholders

- Fresh Food Access (<u>www.metro.net/markets</u>)
- Small Business/Community Engagements
- Cities/LA County Collaboration
- First/Last Mile Connectivity
- Alternative Financing
- Research Projects
- Emerging Issues/Challenges
 - Community Resiliency
 - Transportation Disruptors





metro.net/markets



Discover fresh produce at markets near Metro Rail and Transitway stations. Click on the map or check the directions below for transit and walking directions.

South Los Angeles

- Blue Line Farmers' Market in Compton*
- Long Beach Downtown Farmers' Market*
- The Watts Healthy Farmers' Market*

Eastside

- Old LA Certified Farmers' Market
- Boyle Heights Farmers' Market
- Taste of Boyle Heights Farmers' Market
- The East LA Farmers' Market*
- Arts District Farmers' Market

Downtown LA

- Pershing Square Farmers' Market
- FIGat7th Farmers' Market



Next:
<u>Virtual Store</u>
<u>Urban Farms</u>
<u>Fresh Food Delivery</u>

Compton Station Farmers' Market





Serves residents of Compton and the surrounding neighborhoods

Accessible by 90,000 Metro
Blue Line commuters





Alternative Fuel Buses

- About 2,200 CNG Buses
 - Largest in the Country
 - 100% of fleet
- Biomethane procurement
- Ultra low NOx CNG
 Engines + Biomethane





GHG Reduction (CNG/Biomethane Use vs. CNG/Fossil Natural Gas Use:

- Agencywide: 45% Reduction
- Bus Fleet: 75% or more





Alternative Fuel Buses

- ZEBs
 - Commitment for 2030
- Board Motions
 - Outline for a comprehensive plan to further reduce greenhouse gas emissions by gradually transitioning to a zeroemission bus fleet
 - Agencies and manufacturers that use and provide ZEVs, respectively







Working with Our Employees

- ISO 14001: Environmental Management System
- Environmental Training Institute: <u>NTI Model Award</u>
- Use of Analytics for Continual Improvement
- Safe/Environmentally Friendly Work Environments
- Bottoms Up & Top Bottom
- Funding as "Investments"









Partnerships



ENGINEERING SUSTAINABILITY

Metro's is working with organizations like the American Society of Civil Engineers on Sustainable Infrastructure standards development, reinventing the engineering process, increasing capacity, and policy/advocacy.





GROWING A GREENER WORKFORCE

Over **480** Metro employees and community members had been trained and certified as sustainability professionals.





GREEN PROCUREMENT

Metro has began the process to <u>re-invent</u> how we are procuring for goods and services.





RESEARCH AND POLICY

Participating and initiating research projects with institutional partners around the world to inform and develop regional environmental and sustainability policies.





ENVIRONMENTAL JUSTICE



- Metro's alignments are located in areas disproportionately burdened by pollution
- Commitment to Environmental Justice Metro's
 2009 Long Range Transportation Plan
- > Environmental Justice in Practice:
 - Community engagement during planning
 - Green Construction Policy

CASE STUDY: Crenshaw LAX

The reduction in emissions related to construction activity for CLAX was equivalent to removing over



CalEnviroScreen Map of LA and Metro's Transit Alignments



Metro improves



for neighborhoods that need it



GREENER

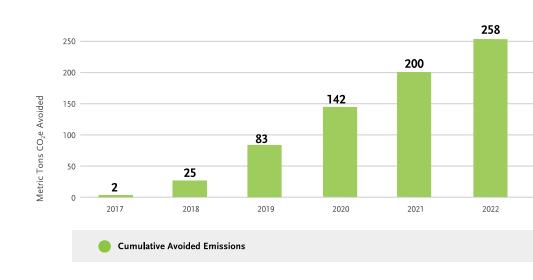






- > Transition Non-Revenue Fleet to Battery Electric Vehicles (EV):
 - 10 all-electric Chevy Bolts deployed by Non-Revenue in 2017
 - 20 additional Chevy Bolts will be added in 2018-19
- > Support Programs:
 - EV charging stations
 - BEV driver training program







HIGHLIGHT SUSTAINABILITY COUNCIL



Mission:

To advise Metro regarding its sustainability-related activities and projects; continually improve sustainability efforts by developing targets, metrics, and strategies; and serve as a successful proof of concept for cities it serves in achieving stated sustainability program goals.





Subcommittees:

Resource Management Electrification

Partnerships Metro 27



LIFE OF A SUSTAINABLE PROJECT



Metro considers sustainability at all stages of a project:



Plan
Partner
Design

Build

Maximize

EMS CONTINUAL IMPROVEMENT IN ACTION: Solar Solutions

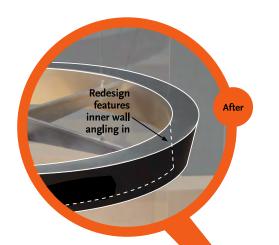
- > Specifications for on-site solar included in **PLANNING** phase
- > Solar is integrated during **DESIGN** and **CONSTRUCTION**
- > EMS program oversees transition to O&M after BUILD
- > Training developed to maintain and MAXIMIZE systems





SUSTAINING CREATIVITY





efficiency through Design

Growing a Greener Workforce

- > Developing internal and regional capacity for sustainability
- > Driving culture change
- > Embedding environmental considerations into departments across Metro

CASE STUDY: Metro Communications

"I can help my department by learning the principles of sustainability and adapting them for my team's specific functions."

Eileen Hsu

OEI Fellow, ENV SP Metro Office of Extraordinary Innovation







Financing Sustainability

- The power of LEVERAGE at LA METRO
 - Annual \$2M allocation
 - Carbon Credit Sales
 - Green Bonds Sales
- Alternative Forms
 - P3
 - Monetizing benefits
 - Others







Key Take-Aways

- Capitalized on the things we already do
- Vulnerable Populations are Important
- Data-driven decision making/not paralysis
- We cannot do this alone
- Fiscal Responsibility is Key
- We need to look at transit differently







Questions/Discussion

Cris B. Liban, D.Env., P.E.

p: 213/922-2471

c: 213/792-5777

e/m: LibanE@metro.net

www.metro.net/ecsd 213/922-1100 sustainability@metro.net



Q Conversation

Michael Burnham (Senior Planner, Thurston Regional Planning Council)

Email: BurnhamM@trpc.org, Phone: 360-741-2519

Dr. Cris B. Liban, P.E. (Executive Officer, Environmental Compliance and Sustainability, LA Metro)

Email: LibanE@metro.net, Phone: 213-922-2471

Juliet Burdelski (Director of Economic Development, City of Meriden, CT)

Email: jburdelski@meridenct.gov, Phone: 203-630-4152

Robert Seale, AICP (Director of Development and Enforcement, City of Meriden, CT)

Email: rseale@meridenct.gov, Phone: 203-630-4081

Woo Kim, AICP (Principal, WRT)

Email: WKim@wrtdesign.com, Phone: 215-430-5060



Website: planning.org/divisions/sustainable

Blog: sustainableplanning.net Facebook & Twitter: apascd Email: info sustain@planning.org

Chair: Matt Bucchin

Awards information packet: sustainableplanning.net or

planning.org/divisions/sustainable/awards/

Awards contact: JenniferK@Rhodeside-Harwell.com